

**Strategic Gross Risk Matrix  
June 2018**

Notes: Risk Tolerance Line -----

The **greyed out cells** shows those areas where risk scores are considered to be relatively minor in nature.



			IMPACT				
			Insignificant	Low	Medium	High	Extreme
			1	2	3	4	5
<b>LIKELIHOOD</b>	Almost certain	5				5. Welfare Reform 13. Recruitment & Retention 28. Failure to produce / late certification / approval of accounts and/or to obtain unqualified audit opinion	10. Increase in cost of managing homelessness.
	Likely	4				3. Failure to meet Housing Need 26. Contract Failure 27. Mare Fen Bank Improvement Project (NEW)	
	Possible	3			6. Demands on services from an ageing population 7. Partnership working with Cambridgeshire County Council 12. Shared Services initiatives with other authorities 14. Access to Primary Care in Growth Areas	2. Gypsy and Travellers and those not meeting new definition 9. HRA Business Plan 11. Business Improvement & Efficiency, Development Control Improvement, and Commercialisation Programmes	4. Medium Term Financial Strategy
	Unlikely	2				1. Consultation and Engagement 30. Commercialisation	
	Rare	1					